

Message Text

UNCLASSIFIED

PAGE 01 NOUAKC 01047 060832Z
ACTION AF-10

INFO OCT-01 ISO-00 AID-05 SS-15 SP-02 MMO-04 /037 W
-----070240Z 040931 /72

R 051650Z MAY 77
FM AMEMBASSY NOUAKCHOTT
TO SECSTATE WASHDC 7442
INFO AMEMBASSY ABIDJAN
AMEMBASSY DAKAR

UNCLAS NOUAKCHOTT 1047

FOR AF/EX AND AF/W; PASS COPY TO AID THORNBURG, KEMPER, SHEAR,
LANGLOIS, KELLY; ABIDJAN FOR J. HESTER; DAKAR FOR PHIL AMOS

E.O. 11652: N/A
TAGS: AMGT, AFSP
SUBJECT: US MISSION MAURITANIA SUPPORT

REF: (A) NOUAKCHOTT 741, (B) CDO KLEIN TO AMBASSADOR MEMO
DATED APRIL 18, (C) NOUAKCHOTT 1007, (D) NOUAKCHOTT 1004,
(E) NOUAKCHOTT 1014

1. MY COMMENTS ON SOME OF ISSUES RAISED IO CDO KLEIN'S
APRIL 18 MEMO TO ME FOLLOW. RECOGNIZING IMPORTANCE OF MANAGEMENT
ISSUES, BOB CONCENTRATED A SIGNIFICANT PART OF RESOURCES
OF HIS TEAM ON MANAGEMENT QUESTIONS THESE PAST 2-3 WEEKS.
HIS 25-PAGE MEMO IS A COMPREHENSIVE WORKING DOCUMENT FROM
WHICH MANY SOLUTIONS WILLDEVELOP AND DECISIONS WILL FLOW.

2. WITH EXPECTED ARRIVAL THIS SUMMER OF OTHER HALF OF CDO'S
AUTHORIZED STAFF AND OF FIRST LONG-TERM AID CONTRACT TEAMS,
ADMIN SUPPORT CHICKENS INHERENT IN PROGRAM EXPANSION
DECISIONS OF PAST THREE YEARS HAVE COME HOME TO ROOST.
MANAGEMENT AND ADMINISTRATIVE SUPPORT DECISIONS MUST BE
MADE AND IMPLEMENTED WITHIN NEXT 90-150 DAYS DEPENDING ON
PACE OF AID PROGRAM DECISION MAKING. AID HAS PROVIDED TDY
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PERSONNEL TO EXAMINE AID PERSONNEL AND ADMINISTRATIVE
REQUIREMENTS. THEY HAVE BEEN EXTREMELY HELPFUL
AND I AM MOST GRATEFUL. THEIR EXTENSIVE DISCUSSIONS WITH
CDO, STATE STAUD ME HELPED US TO FOCUS ON BOTH IMMEDIATE
AND LONGER-TERM ISSUES.

3. CDO AND I HAVE BEEN AND ARE IN TOTAL AGREEMENT RE

NEED TO KEEP AID US STAFF TO MINIMUM. WE DO NOT NEED
EXTRA PERSONNEL WHO DO NOT HAVE MEANINGFUL JOBS IN THIS
HARDSHIP PORT. CDO HAS PROPOSED (REF C) AN INCREASE
IN MODE CEILING FOR ONE US DIRECT-HIRE ASSISTANT PROGRAM
OFFICER IN FY 77 AND ONE US DIRECT-HIRE FINANCIAL ANALYST
IN FY 78. IN ADDITION HE HAS PROPOSED (REF D) TWO LONG-
TERM US PSC CONTRACT POSITIONS. CDO HAS CONVINCED ME
OF NEED FOR THESE POSITIONS AND AS I HAVE INDICATED, I
FULLY SUPPORT THEIR ESTABLISHMENT AS THEY ARE NECESSARY
TO IMPLEMENT AGREED-UPON PROGRAMS. ADDITION OF THESE POSITIONS
STILL LEAVES AID NOUAKCHOTT WITH A LEAN STAFF--PROBABLY LEANER
THAN ANY OTHER AID TEAM IN SAHEL.

4. NUMBER OF EXTRA ADMIN HANDS WE NEED TO SUPPORT PROJECTED
EXPANSION OF MISSION PROGRAM ACTIVITIES (AND EXPANDED STAFF
THEREFOR) SET FORTH IN CDO MEMO AND IN MISSION REQUESTS FOR
INCREASES IN ADMIN SUPPORT STRUCTURE AND STAFFING (REF E
FOR EXAMPLE) IS SIMILARLY LEAN.
WE DON'T WANT ANY UNDER OCCUPIED ADMINISTRATORS - -
US OF FSL - - EITHER.
HANDYSIDE

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Sent Date: 05-May-1977 12:00:00 am
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Disposition Action: n/a
Disposition Approved on Date:
Disposition Case Number: n/a
Disposition Comment:
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Disposition Event:
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